



Appendix II. Questionnaire

Improving Islamic Schools:

Attracting and Retaining Qualified Teachers in U.S. Full-Time Islamic Schools

Section 1: School Directory Information

- 1. Enter the school mailing address (state)
- 2. Select the school accreditation status
 - Accredited
 - Not accredited
 - Granted candidacy status
 - · In the process of applying
 - Other
- Enter the total number of KG-12th grade students enrolled in your school. (Do not include Pre-K or daycare enrollment.)

Section 2: Student Demographic and Enrollment

4. What is the teacher-to-student ratio for each of the grade bands offered at your school? (Select N/A if you do not offer the particular grade band.)

Ratio	Elementary school: KG - 5th grade	Middle school: 6th - 8th grade	High school: 9th - 12th grade
1:1 - 1:10			
1:10 - 1:15			
1:15 - 1:25			
1:25+			
N.A			

Section 3: Staffing

- 5. Indicate the number of teachers at your school based on full-time/part-time status.
 - Number of full-time teachers
 - Number of part-time teachers
- 6. Please indicate the average annual

compensation for full-time elementary (KG-5) teachers. Select N/A if you do not offer the grade band.

- Below \$20,000
- \$20,000 \$25,000
- \$26,000 30,000
- \$31,000 \$35,000
- \$36,000 \$40,000
- \$41,000 \$45,000
- \$46,000 \$50,000
- \$51,000 \$60,000
- \$61,000 \$65,000
- Please indicate the average annual compensation for your full-time middle school teachers.
 Select N/A if you do not offer the grade band.
 - Below \$20,000
 - \$20,000 \$25,000
 - \$26,000 30,000
 - \$31,000 \$35,000
 - \$36,000 \$40,000
 - \$41,000 \$45,000
 - \$46,000 \$50,000
 - \$51,000 \$60,000
 - \$61,000 \$65,000
- 8. Please indicate the average annual compensation for your full-time high school teachers. Select N/A if you do not offer the grade band.
 - Below \$20,000
 - \$20,000 \$25,000
 - \$26,000 30,000
 - \$31,000 \$35,000
 - \$36,000 \$40,000
 - \$41,000 \$45,000
 - \$46,000 \$50,000
 - \$51,000 \$60,000
 - \$61,000 \$65,000

- 9. What benefits are provided to employees at your school? (Select all that apply).
 - Health insurance
 - Employee tuition discount
 - Retirement plan
 - · Paid sick leave
 - Paid vacation
 - Paid family leave
 - · Professional development
 - Continuing education reimbursement
 - Other
 - None
- 10. Indicate what percentage of your elementary teachers have:

Percentage	State teacher certification	Bachelor's Degree in Education	Masters Degree or Higher	Additional Credentials
1% - 10%				
11% - 25%				
26% - 50%				
51% - 75%				
76% - 100%				

11. Indicate what percentage of your middle school teachers have:

Percentage	State teacher certification	Bachelor's Degree in Education	Masters Degree or Higher	Additional Credentials
1% - 10%				
11% - 25%				
26% - 50%				
51% - 75%				
76% - 100%				

12. Indicate what percentage of your high school teachers have:

Percentage	State teacher certification	Bachelor's Degree in Education	Masters Degree or Higher	Additional Credentials
1% - 10%				
11% - 25%				
26% - 50%				
51% - 75%				
76% - 100%				

- 13. What was your school's teacher retention rate between the past academic year (2021-2022) and the current one (2022-2023)? In other words, what percentage of teachers REMAINED EMPLOYED at your school?
 - 1-25%
 - 26%-50%
 - 51%-75%
 - 76-100%

14. For THIS school year, how easy or difficult was it to fill teacher vacancies? Select "Not Applicable" if you did not have a vacancy in that field.

Subject	Easy	Difficult	Very Difficult	Not Filled	N/A
Elementary Lead					
Math					
English/Language Arts					
Social Studies					
Science					
Islamic Studies					
Quran					
Arabic					

Section 4: Finance and Operations

- 15. What is the current annual operating budget of your school?
 - \$0 \$99,000
 - \$100,000-\$199,000
 - \$200,000 \$299,000
 - \$300,000 \$399,000
 - \$400,000 \$499,000
 - \$500,000 \$599,000
 - \$600,000 \$699,000
 - \$700,000 \$799,000
 - \$800,000 \$899,000
 - \$900,000 \$999,000
 - \$1 million- \$1.99 million

- \$2 million \$2.99 million
- \$3 million- \$3.99 million
- \$4 million- \$4.99 million
- \$5 million or more
- 16. What is the current annual revenue of your school (including tuition, fundraising, grants, etc)?
 - \$0 \$99,000
 - \$100,000-\$199,000
 - \$200,000 \$299,000
 - \$300,000 \$399,000
 - \$400,000 \$499,000
 - \$500,000 \$599,000
 - \$600,000 \$699,000
 - \$700,000 \$799,000
 - \$800,000 \$899,000
 - \$900,000 \$999,000
 - \$1 million- \$1.99 million
 - \$2 million \$2.99 million
 - \$3 million- \$3.99 million
 - \$4 million- \$4.99 million
 - \$5 million or more

Section 5: Governance and Leadership

- 17. How many principals/head of school has your school employed in the past 10 years?
 - 1
 - 2
 - 3
 - 4
 - 5